

# Group 1 Q2007 Results

Zagreb, May 2007

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#### STABLE PERFORMANCE

- INA GROUP highlights
  - Sales revenues reached HRK 4,992 M (USD 888 M)
  - The net income of the Group reached HRK 186 M (USD 33 M)
  - Operating cash flow was HRK (292) M , i.e. USD (52) M
  - Total Capital expenditure amounted to HRK 442 M (USD 79 M)
- Exploration and production
  - Increased crude oil and natural gas production
  - Lower crude oil prices
  - Regulated gas market
- Refining and marketing
  - Average crack spreads increase
  - Higher throughput
- Retail
  - Average throughput per site increased by 6.7%
  - Significant income increase
- Corporate and other
  - Efficiency improvement programs
  - SAP "go live" started





#### OVERVIEW OF THE ENVIROMENT

#### Global overview

- In 2007 World GDP growth expected to reach 4.7%
- Crude oil prices in the range from 50 USD/bbl to over 65 USD/bbl
- The average FOB MED quoted price of BRENT decreased by 7 % in USD term compared to 1 Q, 2006
- Quoted crack spreads for some products improved

#### Croatia overview

- GDP growth for 2007 forecast to 4.2%
- CPI inflation decreased
- There is continuing growth in refined product demand
- USD / HRK performance
- Supply demand balance (increase in diesel demand)
- Warm winter caused low natural gas demand and heating oil
- The crack spread in 2007 over the 2006 figures





### PARTNERSHIP WITH MOL IN EXPENDING THE RETAIL NETWORK



INA MOL Consortium paid EUR 36 million to complete the transaction

#### **ENERGOPETROL**

March 29, 2007 - the completion date of the acquisition process



JOINT ACQUISITION OF 67% STAKE IN ENERGOPETROL WITH ADDITIONAL 65 PETROL STATIONS IN BOSNIA









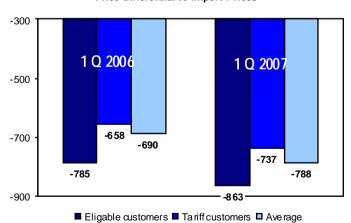




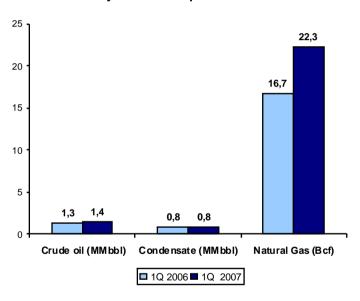
#### **UPSTREAM** - INCREASED PRODUCTION

E&P results	1 Q 2006 1 Q 2007 Change		
	HRK M	HRK M	%
Revenues	2.022	1.588	(21,5)
Operating profit	593	490	(17,4)
CAPEX	244	206	(15,6)

#### Price Differential to Import Prices



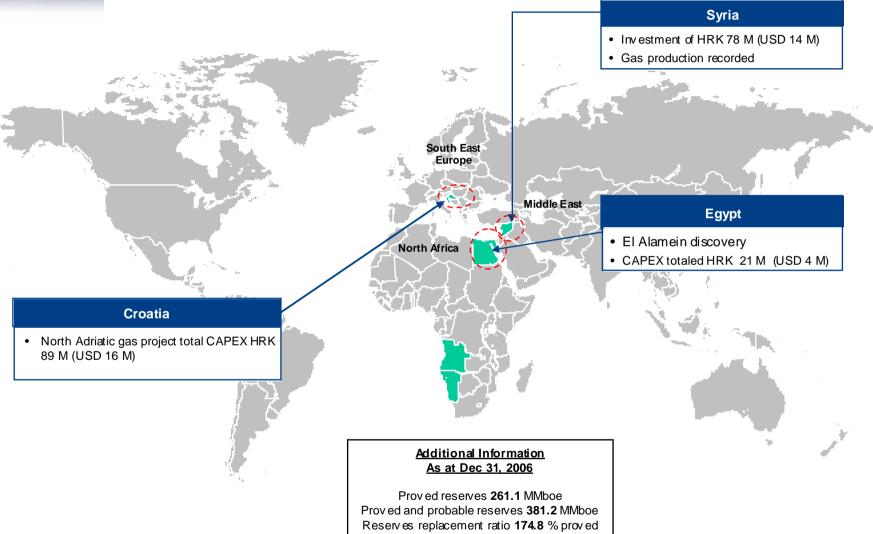
#### Hydrocarbons production







#### FOCUSED UPSTREAM ACTIVITIES







#### **UPSTREAM – INCREASED PRODUCTION**

#### Hydrocarbon production

Mboe/day	1Q 2006	1Q 2007	Change
			%
Crude oil	14,5	15,2	4,8
Natural gas condensate	9,5	8,9	(6,3)
Natural gas	32,6	43,6	33,7
Total	56,7	67,7	19,4

#### Hydrocarbon production cost

USD / Boe	1Q 2006 1Q 2007 Change		
			%
Croatia - onshore	7,2	9,9	38,3
Croatia - offshore	10,3	7,3	(29,1)
Angola			0,0
Egypt	14,3	9,6	(33,0)
Syria	15,0	19,1	27,7



AVERAGE DAILY HYDROCARBON PRODUCTION GREW BY 19.4 %





# REFINING AND MARKETING – RESULTS FROM THE MODERNISATION AHEAD







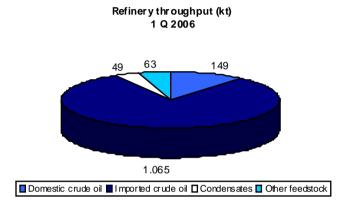


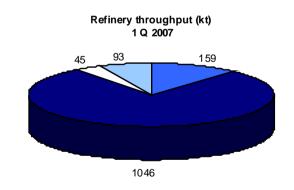


## REFINING AND MARKETING – RESULTS FROM THE MODERNISATION AHEAD

R&M results	1Q 2006 HRK M	1Q 2007 HRK M	Change %
Revenues	3.937	3.428	(12,9) 131,7
Operating profit	(104)	33	131,7
CAPEX	83	156	88,0







#### OPERATING PROFIT INCREASE





# REFINING AND MARKETING – RESULTS FROM THE MODERNISATION AHEAD

#### **Refinery production (Kt)**

	1 Q 2006	1Q 2007	Ch %
Motor gasolines	287	308	7,5
Gas oil	401	427	6,4
Heating oil	269	249	(7,3)
Virgin Naphtha	45	48	6,7
Other products	170	149	(12,2)
TOTAL PRODUCT	1.170	1.180	0,9
Refinery loss and own consumption	156	162	3,8
TOTAL PRODUCT	1.326	1.342	1,2



Crack spreads



	1 Q 2006	1 Q 2007	Ch %
Prem. gasoline 50 ppm (BMB 95)	86,8	107,9	24,4
Naphtha	38,7	87,2	125,4
Gasoil EN 590 (Eurodiesel) 50 ppm	97,6	93,1	(4,6)
Gasoil 0,2 (Diesel)	73,8	77,9	5,6
1% (Fuel oil 1%)	(143,0)	(183,9)	28,6
3,5% (Fuel oil 3,5%)	(189,4)	(187,3)	(1,1)
JET (Av. Fuel)	122,4	130,8	6,9
LPG (mix)	93,1	78,8	(15,3)
Brent dtd - USD/bbl	61,8	57,8	(6,5)
Average crack – USD/mt	24,0	38,9	62,2

AVERAGE CRACK SPREAD INCREASED IN 1 Q 2007.





INCUSTRIJA NAFTE, J. J.





#### **EXPANSION IN RETAIL SEGMENT**

#### **Key indicators**

	1 Q 2006 HRK M	1 Q 2007 HRK M	Change %
Revenues	1.124	1.073	(4,5)
Operating profit	5	31	520,0
CAPEX	10	60	500,0

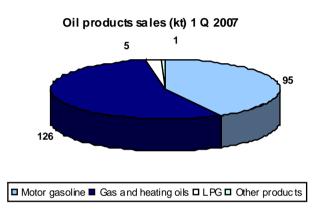
**Shop sales** revenues increased by **5.4%** in 2007.

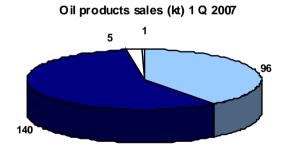






#### **EXPANSION IN RETAIL SEGMENT**







On the domestic market INA Retail segment operated 407 petrol stations with additional 18 in subsidiaries.

Abroad INA Group operated *41* stations in B&H and *6* in Slovenia.





## SUCCESSFUL IMPLEMENTATION OF EFFICIENCY IMPROVEMENT PROGRAMS

#### **OptINA**

Total 1Q 2007 improvements reached HRK 48 M

#### SAP

 Second phase went live as of 1 January 2007 (after successful First phase Nov 2006)

# Annual Improvements HRK M 1.000 750 522 500 2006 A 2007P 2008P

- Key OptINA efficiency projects include:
  - Procurement: optimize purchasing of energy, travel, telecom, office supplies etc.
  - Maintenance optimization: reducing subcontractor spending, improving work scheduling and monthly budgeting
  - Reduce Rijeka refinery bottleneck
  - Maziva Strategic option
  - Reduce refining losses and own consumption
  - Reduce upstream production costs
  - Working capital management





#### FINANCIAL HIGHLIGHTS

INA Group financial results	1Q 2006	1Q 2007	Change %
(IFRS)	M HRK	M HRK	HRK
Net sales revenues	5.568	4.992	(10)
EBITDA	725	649	(10)
Operating profit	293	306	4
Net financial gain (expenses)	31	(56)	(281)
Net income	256	186	(27)
Operating cash flow	(373)	(292)	(22)

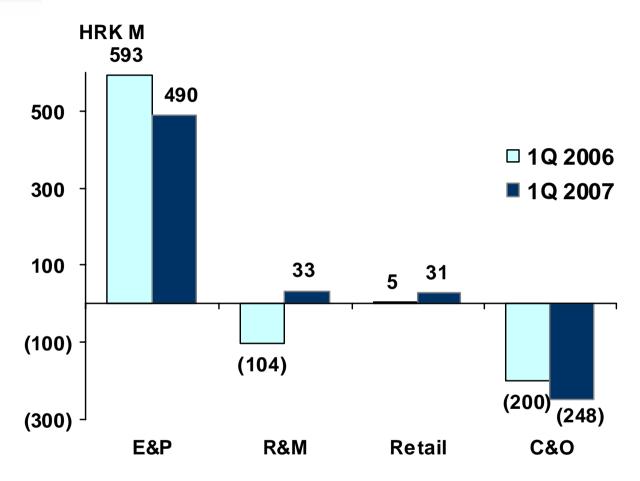
#### INA GROUP Highlights:

- •Sales revenues reached the level of HRK 4,992 M
- •The net income of the Group reached HRK 186 M
- •Operating cash flow was HRK (292) M
- •Total capital expenditure amounted to HRK 442 M





#### **INCREASED OPERATING PROFIT IN R&M SEGMENT**







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